Community Health Needs Assessment

Mayo Clinic Health System in Eau Claire
January 2019
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Enterprise Overview

Mayo Clinic is a nonprofit, worldwide leader in patient care, research and medical education, with nearly 150 years of expertise. Each year, Mayo Clinic serves more than 1 million patients from communities throughout the world, offering a full spectrum of care from health information, preventive and primary care to the most complex medical care possible. Mayo Clinic provides these services at many campuses and facilities, including 24 hospitals in communities in the United States, including Arizona, Florida, Iowa, Minnesota and Wisconsin.

A significant benefit that Mayo Clinic provides to all communities, local and global, is the results of its education and research endeavors. Mayo Clinic reinvests its net operating income to advance breakthroughs in treatments and cures for all types of human disease, and quickly brings this new knowledge to patient care. With its expertise and mission in integrated, interdisciplinary medicine and academic activities, Mayo Clinic is uniquely positioned to advance medicine and bring discovery to practice more efficiently and effectively.

In addition, through its Centers for the Science of Health Care Delivery and Population Health Management, Mayo Clinic explores and advances affordable, effective models to improve quality, efficiency and accessibility in health care delivery to people everywhere.

Mayo Clinic’s greatest strength is translating idealism into action. It’s what our staff does every day for our patients, and it’s how we transform hope into healing.

Entity Overview

Mayo Clinic Health System (MCHS) was created to fulfill Mayo Clinic’s commitment to bring quality health care to local communities. MCHS is a family of clinics, hospitals and health care facilities serving more than 70 communities in Iowa, Minnesota and Wisconsin. It includes more than 900 providers serving more than half a million patients each year. As part of Mayo Clinic, MCHS provides a full spectrum of health care options to local neighborhoods, ranging from primary to highly specialized care. MCHS is recognized as one of the most successful regional health care systems in the U.S.

MCHS was developed to bring a new kind of health care to communities. By putting together integrated teams of local doctors and medical experts, we’ve opened the door to information sharing in a way that allows us to keep our family, friends and neighbors healthier than ever before.

The system also provides patients with access to cutting-edge research, technology and resources. Our communities have the peace of mind that their neighbors are working together around the clock on their behalf.

Mayo Clinic Health System in Eau Claire is a 310-bed hospital located in Eau Claire, Wisconsin. Since 1905, the hospital has been dedicated to promoting health and meeting the health care needs of our patients.

Eau Claire is part of the Northwest Wisconsin region of MCHS, which includes hospitals in Barron, Bloomer, Menomonie and Osseo. Mayo Clinic Health System in Eau Claire supports the community through inpatient and outpatient services, as well as health and wellness.
In 2017, Mayo Clinic Health System in Eau Claire provided $3.2 million in charity care, more than $33.9 million in Medicaid shortfall and more than $16.1 million in bad debt. The hospital contributed more than $462,000 through philanthropic donations to support programs, including the American Cancer Society, American Heart Association, Epilepsy Foundation, United Way, Camp Wabi (an eight-day camp for children dealing with obesity), local emergency medical services, free clinics, Hometown Health grants, and college scholarships.

The organization also provides a wide range of wellness and prevention programs for the community, including free CPR classes and cholesterol, glucose and stroke screenings. In 2017, the hospital offered health and wellness activities at local health fairs, car control classes, prom trauma simulations, safety camps for children, suicide prevention classes, cardiac education, cooking classes for children and more. More than 25,000 residents were reached by these events.

Health education is also communicated through numerous blog postings, newsletter articles and informal presentations. Through online tracking and other measures, it’s estimated we reached another 20,000 residents by providing health information on topics affecting immediate health issues and helpful tips on general wellness.

Annually, the hospital organizes a school supply drive to donate items to needy children. For the past 16 years, the organization has matched families in need with interested departments that buy, wrap and deliver Christmas gifts to them. In 2017, more than 50 families were helped.

The hospital also is a place of learning for many physicians, nurses, chaplains and pharmacists. In 2017, the cost of hosting these educational programs was valued at more than $5.7 million.

In 2017, a Master Collaborative Research Agreement was created between MCHS and the University of Wisconsin-Eau Claire, which will pave the way for increased research opportunities for students in our region. This collaboration will benefit both institutions, but most importantly, it will better the lives of Chippewa Valley residents.

The MCHS Community Health Needs Assessment (CHNA) process advances and strengthens our commitment to community health and wellness activities by focusing on high-priority community needs and bringing additional ones to light.

Summary of Community Health Needs Assessment
The Mayo Clinic Health System in Eau Claire process was led by a regional Community Health Needs Assessment Committee (CHNAC). This committee followed a systematic process to evaluate the health needs of our communities and determine health priorities.

The primary input into the assessment and prioritization process was the 2018 Eau Claire County Community Health Assessment. This report was created through a joint effort of area health care organizations, the Eau Claire City-County Health Department, United Way of the Greater Chippewa Valley and Eau Claire Healthy Communities. This effort, led by the Community Health Assessment Planning Partnership Committee, began with the goal of evaluating community health to improve the quality of life for everyone in the community.

Qualitative and quantitative data collection methods included:

- Analysis of existing data gathered from a variety of sources, such as census data, government reports, health department statistics and information collected from local hospitals and community service organizations.
- Electronic and paper surveys widely distributed to community resource organization representatives and residents, with 1,876 responses received from county residents.
- Listening sessions with typically underserved populations.
- Community conversations with local governmental and resource organization leadership, as well as the general public.
The Wisconsin Department of Health Services’ recent health plan, Healthiest Wisconsin 2020, as well as County Health Rankings — a joint effort of the Robert Wood Johnson Foundation and University of Wisconsin Population Health Institute — were taken into consideration.

**Community Input**

Community input was received at numerous stages and from a variety of levels of leadership throughout the CHNA process. The Community Health Assessment Planning Partnership Committee participated in gathering and analyzing local health data, as well as planning for and distributing community health surveys. Input also was received during community conversations and collected from the traditionally underserved through community health surveys distributed to the local senior center and community meal site. Surveys were also distributed to, and received from, representatives of local community resource organizations that serve traditionally underrepresented, medically underserved, low-income and minority populations.

Analysis of survey demographics indicated that a low number of responses were received from the over-70 age group and community members with a highest education level designation of “some education or high school”. Targeted sessions were held to engage these groups and gather information on barriers and resources needed for making healthy choices in the community. These listening sessions were held at the Eau Claire Area Hmong Mutual Assistance Association, L.E. Phillips Senior Center, The Community Table and WIC clinics. A key informant session was also held with an Eau Claire City-County Health Department public health nurse who serves the Amish population. Through these targeted outreach sessions, 127 surveys were completed.

After completing an extensive analysis of the 2018 Eau Claire County Community Health Assessment and other qualitative and quantitative data, the top community health needs were identified by Mayo Clinic Health System in Eau Claire. Each of these health focus areas are equally important, however, they have been ranked by priority:

1. Mental health
2. Substance abuse and alcohol misuse
3. Chronic disease and obesity
Geographic Area

Eau Claire County is located in west-central Wisconsin at the confluence of the Eau Claire and Chippewa Rivers. The county is comprised of three cities, two villages and 13 townships, with a total population of 102,965; approximately 23% is rural.

For the purpose of this assessment, Mayo Clinic Health System in Eau Claire's community is defined geographically as Eau Claire County as this is where the majority of the hospital's patients reside.

Demographics

Eau Claire County's population increased 4% from 2010 to 2016. Demographically, the county is 90% Caucasian, 4% Asian, 1% African-American, 2% Hispanic or Latino, and 2% mixed race. The median household income is $50,538, which is less than the state average of $54,610.

The education level compares well to the statewide average. According to the latest census estimates, 93% of county residents have obtained a high school degree or higher. Approximately 46% have obtained a two-year college degree or higher. The estimated percentage of the population living in poverty is 13%. In 2017, the average unemployment rate was 3.9%. Additional demographic detail has been included in Appendix A.

Health Providers

The largest employers in Eau Claire County include manufacturing and construction, health care, University of Wisconsin-Eau Claire and computer information systems. Local residents are served by two other hospitals in the city of Eau Claire: HSHS Sacred Heart Hospital and Oakleaf Surgical Hospital.

As a member of MCHS, the hospital has seamless access to the care offered at the world-renowned Mayo Clinic in Rochester, Minnesota. In addition, the residents of Eau Claire County have access to the following:
MENTAL HEALTH SERVICES

A Better Life Counseling
AIDS Resource Center of Wisconsin
Alzheimer’s Association of Greater Wisconsin
Bolton Refuge House
Caillier Clinic
Children’s Hospital of Wisconsin – Community Services
Chippewa Valley Free Clinic
Clearwater Counseling & Personal Growth Center
Clinic for Christian Counseling
Dr. Stress & Associates
Eau Claire Academy
Eau Claire Area Hmong Mutual Assistance Association, Inc.
Eau Claire County Aging and Disability Resource Center
Eau Claire Healthy Communities – Mental Health Action Team
Family Resource Center
First Things First Counseling & Consulting Services
Great Rivers 2-1-1
HSHS Sacred Heart Hospital
L.E. Phillips Libertas Treatment Center
L.E. Phillips Senior Center
Marriage & Family Health Services
Marshfield Clinic Health System – Eau Claire Center
National Alliance on Mental Illness
Mosaic Counseling Group, LLC
Riverside Counseling Clinic
Positive Avenues
The Wellness Shack, Inc.
The Healing Place
University of Wisconsin – Eau Claire Counseling Services
Vantage Point Clinic & Assessment Center
Western WI Regional Center for Children and Youth with Special Health Care Needs

SUBSTANCE USE SERVICES

AIDS Resource Center of Wisconsin
Alliance for Substance Abuse Prevention
Arbor Place
Caillier Clinic
Community Counseling Services
Eau Claire County Department of Human Services
Eau Claire Metro Treatment Center
Great Rivers 2-1-1
L.E. Phillips Libertas Center
Lutheran Social Services of Wisconsin and Upper Michigan
Narcotics Anonymous Chippewa Valley Wisconsin
North West Wisconsin Comprehensive Treatment Center
Vantage Point Clinic Assessment Center

ALCOHOL MISUSE SERVICES

Affinity House
AIDS Resource Center of Wisconsin
Alcoholics Anonymous
Alliance for Substance Abuse Prevention
Eau Claire Academy – Clinicare Corporate
Eau Claire County Department of Human Services
Eau Claire Healthy Communities –
High Risk Drinking Prevention Action Team
First Things First Counseling & Consulting Services
Great Rivers 2-1-1
L.E. Phillips Libertas Center
Lutheran Social Services of Wisconsin and Upper Michigan
Marshfield Clinic Health System – Eau Claire Center
University of Wisconsin – Eau Claire Counseling Services
Vantage Point Clinic and Assessment Center
Women’s Way AODA Program
Overview

Mayo Clinic Health System in Eau Claire identified and prioritized community health needs through a comprehensive process that included input from a cross-section of community and organizational leadership, as well as direct input from the community. The assessment process was particularly aimed at understanding the needs of the traditionally underserved in the community.

The MCHS regional CHNAC led the process of evaluating the health needs of our communities and determining our health priorities. The committee was chaired by the regional CEO and included leadership from the Northwest Wisconsin region of MCHS which is comprised of five hospitals in Barron, Bloomer, Eau Claire, Menomonie and Osseo. Committee members were chosen for their expertise in directly providing services to meet the health needs of our communities and for their involvement in existing community programs and services. The committee was responsible for executing a thorough and organized needs assessment process, then developing an effective plan to meet those needs.

See Exhibit B for Community Health Needs Assessment Committee membership.

Process and Methods

The assessment process began with a thorough review of the 2017-18 Eau Claire County Community Health Assessment, which was completed by a local coalition of local health care organizations (including MCHS), the City-County Health Department, the United Way and the Eau Claire Healthy Communities Council. The purpose of this report was to assess the needs in our community, identify resources to address the most urgent needs and encourage action plans to solve community problems. It serves as a resource for promoting greater collaboration among organizations working to improve the health and well-being of the population.

The list of partner organization representatives who participated in the health assessment has been included as Appendix B. The complete report is available here.

The local partners involved in the 2017-18 Eau Claire County Community Health Assessment process included:

- Eau Claire City-County Health Department
- Eau Claire Healthy Communities Council
- HSHS Sacred Heart Hospital
- Marshfield Clinic
- Mayo Clinic Health System
- United Way of the Greater Chippewa Valley

¹Note that the Eau Claire County and Chippewa County health assessment processes were conducted concurrently by a single project manager. The Community Health Assessment Planning Partnership Committee oversaw assessment activities in both counties. This report highlights only data collection/analysis activities and community participation as it relates to Eau Claire County.
All partners contributed financial and personnel resources to the assessment and met twice a month from September 2017 through May 2018 to plan and implement the community health assessment. These resources were used to fund a part-time, limited-term project manager who facilitated meetings between the planning committees, gathered data and coordinated assessment activities.

The collaborative health assessment process began by engaging the public through a community health needs survey. The objective of the survey was to increase understanding of the community’s needs and the perceived greatest health challenges facing the community. The survey was available online and by paper copies distributed widely in the community.

Survey questions focused on 14 health areas based on the Wisconsin Department of Health Services’ Healthiest Wisconsin 2020 plan. The areas addressed were: alcohol misuse, chronic disease prevention and management, communicable disease prevention and control, environmental and occupational health, healthy growth and development, healthy nutrition, injury and violence, mental health, obesity, oral health, physical activity, reproductive and sexual health, substance use, and tobacco use and exposure.

Survey respondents were asked to rate each of the areas on a four-point scale to indicate how much of a problem they felt each was for the community (1=not a problem, 4=major problem) and identify reasons why.

A total of 1,876 Eau Claire County residents responded to the survey. They represented a wide range of residents, including a variety of income and educational levels, age and household size.

Mayo Clinic Health System in Eau Claire was heavily involved in outreach sessions, community conversations and a final coalition meeting to capture community feedback. These events were open to the public and attended by representatives of community resource organizations.

Two community conversations were held in rural (Augusta) and urban (Eau Claire) areas of the county. Local health data and results from the survey were shared, and following a facilitated discussion, participants were asked to prioritize the top health concerns of the county from the 14 health areas. The results indicated that the top-three health priorities for Eau Claire County residents were mental health, substance use and alcohol misuse.

Along with reviewing the 2018 Eau Claire County Community Health Assessment, evaluation and discussion included a thorough review of primary and secondary data collected during the year-long process, review of comments received on the 2015 community health assessment survey as well as researching County Health Rankings.

Launched in 2010, the County Health Rankings program aimed to produce county-level health rankings for all 50 states. The rankings identify the multiple health factors that determine a county’s health status and indicate how it can be affected by where we live. Factors that can determine this health status include environment, education, jobs, individual behaviors, access to services and health care quality. The 2017 Eau Claire County Health Rankings report is included in Appendix C.

Other data sources included in Community Health Assessment are the Healthiest Wisconsin 2020 plan, U.S. Census, Behavioral Risk Factor Surveillance System, Youth Risk Behavior Surveillance System, Wisconsin Department of Public Health and other local and national sources.
Prioritization Process and Criteria

The CHNAC used these data sources to compile a list of the community health needs to be addressed. These needs were then evaluated using a matrix called the CHNA Process to Identify and Prioritize Needs. It measured each need on a set of criteria: Comparison to State and National Performance, Community Impact, Ability to Impact, Community Readiness, Gaps in the Community, and Voice of the Local Customer.

The prioritization matrix used during the analysis is included as Appendix D.

Following group discussion, each need was given a ranking of high, medium or low for each criterion. The rankings were then assigned a numerical value from one to three, where three was equivalent to high, as shown below.

**CHNA Process to Identify & Prioritize Needs Eau Claire County - July 3, 2018**

<table>
<thead>
<tr>
<th>Community Need</th>
<th>Comparison to State and National Performance</th>
<th>Community Impact</th>
<th>Ability to Impact</th>
<th>Community Readiness</th>
<th>Gaps in Community</th>
<th>Voice of Local Customer</th>
<th>Totals</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alcohol Misuse</td>
<td>3</td>
<td>3</td>
<td>2</td>
<td>2</td>
<td>3</td>
<td>3</td>
<td>16</td>
</tr>
<tr>
<td>Chronic Disease Prevention and Management</td>
<td>2</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>2</td>
<td>1</td>
<td>14</td>
</tr>
<tr>
<td>Injury &amp; Violence Prevention</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>2</td>
<td>2</td>
<td>1</td>
<td>8</td>
</tr>
<tr>
<td>Mental Health</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>18</td>
</tr>
<tr>
<td>Obesity</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>18</td>
</tr>
<tr>
<td>Substance Abuse</td>
<td>2</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>17</td>
</tr>
</tbody>
</table>
Overview

After completing an extensive analysis of the Eau Claire County Community Health Assessment data and County Health Rankings, the top community health needs identified as Mayo Clinic Health System in Eau Claire priorities are:

1. Mental health
2. Substance abuse and alcohol misuse
3. Chronic disease and obesity

The committee believed it was vital to address these priorities and that MCHS should be addressing them. Given the interrelated nature of some of the health topics and related interventions, it was agreed to combine obesity with chronic disease and substance abuse with alcohol misuse. The committee agreed that working on each of these three focus areas will allow for widespread impact on population health.

Identified Health Need

Mental Health

This focus area refers to the services and support needed to address how we think, act and feel as we cope with life. Mental health is essential for personal well-being, caring for family and interpersonal relationships, and meaningful contributions to society. Mental health conditions may include, but are not limited to, depression, anxiety and post-traumatic stress disorder.

Good mental health allows us to form positive relationships, use our abilities to reach our potential and deal with life's challenges. Mental illnesses are medical conditions that impair a person's thinking, mood, ability to relate to others and ability to cope with the daily demands of life.

Mental illnesses often are associated with physical health problems and risk factors, such as smoking, physical inactivity, obesity and substance abuse: factors that can lead to chronic disease, injury and disability.

Data Highlights

Population mental health is difficult to quantify outside of self-reported data. However, several measures can serve as a proxy for mental well-being in a community, such as adverse childhood experiences and self-inflicted injuries. In Eau Claire County, age-adjusted self-inflicted injury hospitalizations have exceeded the statewide average since 2000.
In Eau Claire County:

- Over 75% of CHNA survey respondents feel mental health is a moderate or major problem in the community.
- Eighty-three percent of those do not feel comfortable seeking mental health services.
- Access to services for mental health treatment is a barrier for 73%.
- Seventy-six percent feel affordable mental health treatment is not available.
- Hospitalizations for self-inflicted wounds per 100,000 people were 152 in Eau Claire County versus a state average of 96.

Identified Health Need

Substance Use and Alcohol Misuse

Substance use is defined as the use of and negative effects from mood-altering substances (marijuana, heroin) or misuse of prescription drugs. Across the country and in Wisconsin, there has been a surge in the use of prescription drugs for nonmedical purposes. The misuse of these substances is most prevalent among young adults. In 2013-14, 9% of Wisconsin adults age 18-25 reported using pain relievers for nonmedical purposes in the past year. Among high school students in 2013, 15% reported illicit use of prescription drugs at some point in their lives.

Alcohol misuse is defined as underage alcohol consumption, consumption during pregnancy, binge drinking (four or more drinks per occasion for women, five or more for men), and heaving drinking (one or more drinks per daily average for women, two or more for men).
Alcohol-related deaths are the fourth-leading cause of death in Wisconsin. While most people in the state drink responsibly, safely and legally, Wisconsin ranks at or near the top among states in heavy alcohol drinking. Consequences of alcohol or drug abuse include motor vehicle and other injuries; fetal alcohol spectrum disorder and other childhood disorders; alcohol- and drug-dependence; liver, brain, heart and other diseases; infections; family problems; and both nonviolent and violent crimes.

Additional information can be found in **Healthiest Wisconsin 2020**.

**Data Highlights**

- **Drug arrests per 100,000 people¹**
  - Eau Claire County: 824
  - Wisconsin: 439
  - U.S.: 490

- **Drug-related hospitalizations per 100,000 people²**
  - Eau Claire County: 340
  - Wisconsin: 261

- **Percent of driving deaths with alcohol involvement³**
  - Eau Claire County: 31%
  - Wisconsin: 30%

- **High school students that reported consuming at least one drink in the past 30 days²**
  - Eau Claire County: 18%
  - Wisconsin: 33%

- **Adults that reported engaging in excessive (binge or heavy) drinking³**

  ![Bar graph showing adult excessive drinking trends from 2006-2016](image)

  (Liver Cirrhosis or liver damage is the result of "heavy" drinking over a lengthy time period. Wisconsin reported 334 deaths from Alcohol-Related Liver Cirrhosis, and slightly rising. (Wisconsin Epidemiological Profile on Alcohol and other Drug Use, 2015).)

**In Eau Claire County:**

- Substance use is a moderate or major problem in the community, according to 78% of respondents, while 75% felt the same about alcohol misuse.
- Substances and alcohol are easily available.
- The average age of a first prescription drug misuse for Eau Claire County students is 13.5 years.
- Approximately 13% of 12th graders in the county reported monthly use of an illicit drug.
**Identified Health Need**

**Chronic Disease Prevention & Management (emphasis on obesity)**

According to Healthiest Wisconsin 2020, the goals of chronic disease prevention and management are to prevent and manage illnesses that last a long time and usually can’t be cured (Alzheimer’s, cancer, diabetes, heart disease). In many cases, obesity is a contributing factor for preventing and maintaining chronic diseases, especially heart disease and diabetes. Four modifiable health-risk behaviors — unhealthy diet, insufficient physical activity, tobacco use and second-hand smoke exposure, and excessive alcohol use — are responsible for much of the illness, suffering and early death related to chronic diseases. Prevention isn’t always possible, so it’s important that effective management is also part of the health care system.

Although chronic diseases usually become clinically apparent in adulthood, the exposures and risk factors that precede disease onset occur at every stage of life. Childhood and adolescence are critical times to deliver and reinforce health education messages.

Chronic diseases, such as heart disease, stroke, cancer, diabetes, asthma and arthritis, are among the most common and costly of all health problems in the U.S. Currently, chronic diseases account for seven of the 10 leading causes of death in Wisconsin and approximately two out of every three deaths nationwide. Maintaining a healthy weight is important for reducing the risk of developing chronic conditions that may have a major impact on quality of life. Healthy weight management promotes good mental health, healthy nutrition, physical activity and a longer life.

**Data Highlights**
In Eau Claire County:

- Healthy lifestyle choices and personal practices for healthy weight management are not the easy or desirable options.
- People lack insurance coverage or the ability to pay for managing existing conditions.
- Access to services for chronic disease prevention and management are not easily accessible.
- People are not aware of the resources or services available for healthy weight management.

Available Resources

Community resources available to support and address the top community health concerns identified by the 2018 Eau Claire County Community Health Assessment are provided as an appendix to the report.
Prioritized Health Needs:

- Obesity
- Chronic Disease
- Mental Health

Updates on Strategy Accomplishments

**Obesity**

- Hometown Health grant. The Children’s Museum of Eau Claire received $25,000 toward its Eat! Move! Live! initiative, which brings an interactive exhibit experience promoting healthy living to children and families.

- Hometown Health grant. The Boys & Girls Club of the Greater Chippewa Valley received $15,000 for its Healthy Lifestyles program, which focuses on increasing daily physical activity, teaching good nutrition and helping develop healthy relationships.

- Hometown Health grant. The Chippewa Valley Museum received $9,000 for its Biking Into History tours. The program, designed to increase physical activity, also connects participants to local history and nature.

- Kids in the Kitchen program. Our donation helps promote health and wellness by empowering children and youth to make healthy lifestyle choices. Fourth graders in 13 Eau Claire Area School District elementary schools take part in cooking a meal, learning Zumba and working together on art projects. In 2017, more than 750 children attended the four-hour program.

- Took part in a tri-county coalition that launched one of three pilot Fruit and Vegetable (FNV) campaigns in Wisconsin. The FNV campaign was created by the Partnership for a Healthier America to increase consumption of fruits and vegetables in millennials. The campaign is driven by various celebrity endorsements and edgy social media campaigns.

- From Aug. 6-13, 2017, 48 children participated in the seventh year of MCHS’ Camp Wabi for children struggling with obesity. Their families were engaged before camp, on a daily basis during camp, and afterward with activities and information to support health transformation across the family unit.

- FaceBook live event demonstrated how to break into enjoying less familiar fruits and vegetables with the goal of encouraging people to try new, healthy foods.

- Once a month, a regular segment on our local TV news show featured healthy and affordable foods and recipes.

- Launched an inaugural farmers’ market/vegetable challenge to encourage people to try new/more vegetables over the summer and fall growing season.

- Hosted numerous free programs that promoted physical activity and healthy eating for youth and their families/caregivers.

**Chronic Disease**

- Hometown Health grant. The Feed My People Food Bank received $15,000 toward its Foods to Encourage initiative. This program increased the amount of fruits and vegetables for low-income residents dealing with chronic disease and educated partner food bank programs to carry these foods. The grant benefited food pantries across Eau Claire County that received food from Feed My People Food Bank.
• Two Diabetes Prevention Program series reached more than 30 participants in 2017.
• Living Well with Chronic Conditions blog and free column provides people tools for coping at home and promotes free health and well-being resources offered through MCHS.
• Hosted and facilitated Living Well with Chronic Conditions, Healthy Living with Diabetes, Strong Bones and Stepping On programs. Courses are all evidence-based health promotion programs for people over 18. Classes are hosted on a regular basis, free of charge, and target both rural and urban areas.
• Hosted American Heart Association Family and Friends CPR courses on a regular basis. Course is for people who want to learn CPR, but do not need a CPR course completion card to meet a job requirement. This course benefits community groups, new parents, grandparents, babysitters and other lay people. Course is free and not offered by other partners or area technical colleges.
• Held a Stroke Screening event, which brought in 43 participants.
• Provided leadership for the Healthy Communities Chronic Disease Prevention action team, which has four subgroups: Food System, Healthy Community Design & Policy, Worksite Wellness, and Community Clinical linkages.

Mental Health
• Hometown Health grant. Big Brothers Big Sisters received $10,000 for its 1:1 Mentoring Program providing free support services to help develop skills that enhance problem-solving abilities and build self-esteem.
• Contributed leadership to the Mental Health Matters coalition and secured a five-year grant from the Medical College of Wisconsin to promote resilience among Chippewa Valley youth. The charge of the coalition is to reduce by 15% the number of middle- and high school-age youth who are at risk for depression (28% to 24%) as reported on the Youth Risk Behavior Survey.
• Contributed clinical expertise to Crisis Intervention Training (CIT), in partnership with the National Alliance for Mental Illness (NAMI) and the City of Eau Claire Police Department, to help law enforcement professionals learn effective de-escalation skills during mental health crisis situations.
• Created four mental health videos related to anxiety, resiliency, addiction and depression. Videos are on YouTube and promoted through blog posts, FaceBook posts and enewsletters.
• Contributed leadership to the United Way of the Chippewa Valley Health Advisory Council, which dedicated funding for mental health and resiliency.
• Contributed leadership to NAMI-Chippewa Valley and related work with mental health support/education, crisis intervention training and suicide prevention for area residents.
• Provided leadership for local Boys & Girls Club of the Chippewa Valley board of directors.

All Focus Areas
• Contributed leadership to Eau Claire Healthy Communities Council, which provides oversight/accountability, structure and connections for collaborative health improvement on health priorities across Eau Claire County.
• Contributed leadership to United Way of the Greater Chippewa Valley, which provides funding for collaborative health improvement on health priorities across Eau Claire County, focusing on education, financial stability, health and basic needs.
• Offered online and text options to register for our enewsletter. This is a new, technologically current way for people to learn about the free offerings that can positively affect their health.
• Produced wellness brochure that reached thousands of people; it’s published three times a year.
References

- 2018 Eau Claire County Community Health Assessment
- Healthiest Wisconsin 2020
- County Health Rankings
- U.S. Census Bureau
- Eau Claire County Public Health Profile 2017, Wisconsin Department of Health Services
APPENDIX A: DEMOGRAPHIC DATA

Eau Claire County Demographics

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<table>
<thead>
<tr>
<th></th>
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<tbody>
<tr>
<td>Sex</td>
<td>51% Female, 49% Male</td>
</tr>
<tr>
<td>Median household income</td>
<td>$50,538</td>
</tr>
<tr>
<td>Percentage of population in poverty</td>
<td>13%</td>
</tr>
<tr>
<td>2016 average unemployment rate</td>
<td>3.5%</td>
</tr>
<tr>
<td>Population growth rate</td>
<td>4.1% from 2000 to 2016</td>
</tr>
</tbody>
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Eau Claire County Racial Distribution

<table>
<thead>
<tr>
<th>Race</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>White</td>
<td>90.4%</td>
</tr>
<tr>
<td>Asian</td>
<td>4.1%</td>
</tr>
<tr>
<td>Hispanic or Latino</td>
<td>2.3%</td>
</tr>
<tr>
<td>Two or More Races</td>
<td>1.8%</td>
</tr>
<tr>
<td>Black or African American</td>
<td>1.1%</td>
</tr>
<tr>
<td>American Indian and Alaska Native</td>
<td>0.6%</td>
</tr>
</tbody>
</table>

Figure 1. Household income distribution in Eau Claire County (US Census, 2016 estimates)
Figure 2. Highest education level attained by Eau Claire County residents over age 25 (US Census, 2016 estimates)

Figure 3. Age distribution of Eau Claire County residents (DHS public health profile, 2017)
APPENDIX B: INDIVIDUALS INVOLVED IN CHNA

2014-2015 Eau Claire County Community Health Assessment Planning Partnership

Project Manager, Community Health Assessment Project Manager
Division Director, 3D Community Health HSHS Sacred Heart and St. Joseph’s Hospitals
Director, Chippewa Health Improvement Partnership
Director, Community Wellness and Engagement, Mayo Clinic Health System
Community Health Educator, Eau Claire City-County Health Department
Public Affairs Director, Mayo Clinic Health System
Administrator, Marshfield Clinic – Eau Claire Center
Director/Health Officer, Eau Claire City-County Health Department
Director, Community Investment, United Way of the Greater Chippewa Valley
Executive Director, United Way of the Greater Chippewa Valley
Co-Chair Eau Claire Healthy Communities
Director/Health Officer, Chippewa County Department of Public Health
Public Affairs Account Coordinator, Mayo Clinic Health System

Community Health Needs Assessment Committee
Mayo Clinic Health System

Richard Helmers, MD, CEO, Mayo Clinic Health System, Northwest Wisconsin
Susan Albee, RN, Nurse Administrator
Jordan Beeler, Administrative Fellow
Cory Carlson, RN, Behavioral Health Supervisor
Sara Carstens, RN, Community Engagement and Wellness Director
Deb Dietrich, Public Affairs Account Coordinator
Michele Eberle, Vice Chair, Administration
Jay Edenborg, Public Affairs Director
Dean Eide, Vice President of Operations
Danielle Haubrich, RN, Behavioral Health Director
Hannah Johnson, Population Health
Lori Miller, RN, Patient Care Director
Cynthia Ming, Administration, Operations
Michael Morrey, Administration, Regional Chair
Jerilyn Mulcahy, Corporate Health Services Director
John Plewa, MD, Pediatrician
Lynn Salter, Public Affairs Coordinator
Erin Skold, Legal Counsel
Pam White, RN, Chief Nursing Officer
**APPENDIX C: COUNTY HEALTH RANKING**

### Eau Claire (EC)

#### County Demographics

<table>
<thead>
<tr>
<th></th>
<th>County</th>
<th>State</th>
</tr>
</thead>
<tbody>
<tr>
<td>Population</td>
<td>102,965</td>
<td>5,778,708</td>
</tr>
<tr>
<td>% below 18 years of age</td>
<td>20.5%</td>
<td>22.3%</td>
</tr>
<tr>
<td>% 65 and older</td>
<td>14.8%</td>
<td>16.1%</td>
</tr>
<tr>
<td>% Non-Hispanic African American</td>
<td>1.0%</td>
<td>6.3%</td>
</tr>
<tr>
<td>% American Indian and Alaskan Native</td>
<td>0.6%</td>
<td>1.1%</td>
</tr>
<tr>
<td>% Asian</td>
<td>4.1%</td>
<td>2.8%</td>
</tr>
<tr>
<td>% Native Hawaiian/Other Pacific Islander</td>
<td>0.1%</td>
<td>0.1%</td>
</tr>
<tr>
<td>% Hispanic</td>
<td>2.3%</td>
<td>6.7%</td>
</tr>
<tr>
<td>% Non-Hispanic white</td>
<td>90.4%</td>
<td>81.7%</td>
</tr>
<tr>
<td>% not proficient in English</td>
<td>1%</td>
<td>1%</td>
</tr>
<tr>
<td>% Females</td>
<td>50.7%</td>
<td>50.3%</td>
</tr>
<tr>
<td>% Rural</td>
<td>23.0%</td>
<td>29.8%</td>
</tr>
<tr>
<td>* Male population 0-17</td>
<td>11,190</td>
<td>659,600</td>
</tr>
<tr>
<td>* Male population 18-44</td>
<td>20,088</td>
<td>1,003,259</td>
</tr>
<tr>
<td>* Male population 45-64</td>
<td>11,838</td>
<td>789,397</td>
</tr>
<tr>
<td>* Male population 65+</td>
<td>6,945</td>
<td>419,300</td>
</tr>
<tr>
<td>* Total male population</td>
<td>50,061</td>
<td>2,871,556</td>
</tr>
<tr>
<td>* Female population 0-17</td>
<td>19,998</td>
<td>968,699</td>
</tr>
<tr>
<td>* Female population 18-44</td>
<td>12,305</td>
<td>795,855</td>
</tr>
<tr>
<td>* Female population 45-64</td>
<td>8,688</td>
<td>508,536</td>
</tr>
<tr>
<td>* Female population 65+</td>
<td>51,981</td>
<td>2,903,421</td>
</tr>
<tr>
<td>* Total female population</td>
<td>2%</td>
<td>1%</td>
</tr>
</tbody>
</table>

#### Health Outcomes

<table>
<thead>
<tr>
<th>Health Outcomes</th>
<th>Eau Claire County</th>
<th>Error Margin</th>
<th>Top U.S. Performers</th>
<th>Wisconsin</th>
<th>Rank (of 72)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Length of Life</td>
<td></td>
<td>29</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Premature death</td>
<td>5,800</td>
<td>5,200-6,300</td>
<td>5,300</td>
<td>6,000</td>
<td>35</td>
</tr>
<tr>
<td>Quality of Life</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>39</td>
</tr>
<tr>
<td>Poor or fair health **</td>
<td>14%</td>
<td>13-14%</td>
<td>12%</td>
<td>15%</td>
<td></td>
</tr>
<tr>
<td>Poor physical health days **</td>
<td>3.5</td>
<td>3.3-3.7</td>
<td>3.0</td>
<td>3.6</td>
<td></td>
</tr>
<tr>
<td>Poor mental health days **</td>
<td>3.5</td>
<td>3.3-3.7</td>
<td>3.1</td>
<td>3.8</td>
<td></td>
</tr>
<tr>
<td>Low birthweight</td>
<td>6%</td>
<td>6.7%</td>
<td>6%</td>
<td>7%</td>
<td></td>
</tr>
<tr>
<td>% LBW</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>6%</td>
</tr>
<tr>
<td>% LBW (Black)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>10%</td>
</tr>
<tr>
<td>% LBW (Hispanic)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>5%</td>
</tr>
<tr>
<td>% LBW (White)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>6%</td>
</tr>
</tbody>
</table>

#### Additional Health Outcomes (not included in overall ranking)

<table>
<thead>
<tr>
<th>Health Outcomes</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Premature age-adjusted mortality</td>
<td>290</td>
</tr>
<tr>
<td>Child mortality</td>
<td>50</td>
</tr>
<tr>
<td>Infant mortality</td>
<td>5</td>
</tr>
<tr>
<td>Frequent physical distress</td>
<td>11%</td>
</tr>
<tr>
<td>Frequent mental distress</td>
<td>11%</td>
</tr>
<tr>
<td>Diabetes prevalence</td>
<td>7%</td>
</tr>
<tr>
<td>HIV prevalence</td>
<td>39</td>
</tr>
<tr>
<td>Communicable disease *</td>
<td>793</td>
</tr>
<tr>
<td>Self-injected injury hospitalizations *</td>
<td>152</td>
</tr>
<tr>
<td>Cancer incidence *</td>
<td>442</td>
</tr>
<tr>
<td>Health Factors</td>
<td>13</td>
</tr>
<tr>
<td>Health Behaviors</td>
<td>17</td>
</tr>
<tr>
<td>Adult smoking **</td>
<td>15%</td>
</tr>
<tr>
<td>Adult obesity</td>
<td>28%</td>
</tr>
<tr>
<td>Food environment index</td>
<td>7.9</td>
</tr>
<tr>
<td>Physical inactivity</td>
<td>18%</td>
</tr>
<tr>
<td>Access to exercise opportunities</td>
<td>81%</td>
</tr>
<tr>
<td>Excessive drinking **</td>
<td>25%</td>
</tr>
<tr>
<td>Alcohol-impaired driving deaths</td>
<td>41%</td>
</tr>
<tr>
<td>Sexually transmitted infections</td>
<td>412.5</td>
</tr>
<tr>
<td>Teen births</td>
<td>12</td>
</tr>
</tbody>
</table>

---

Mayo Clinic Community Health Needs Assessment .......................................................... 22
### Additional Health Behaviors (not included in overall ranking)

<table>
<thead>
<tr>
<th>Health Behavior</th>
<th>Eau Claire County</th>
<th>Error Margin</th>
<th>Top U.S. Performers</th>
<th>Wisconsin Rank (of 72)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Food insecurity</td>
<td>12%</td>
<td>10%</td>
<td>11%</td>
<td></td>
</tr>
<tr>
<td>Limited access to healthy foods</td>
<td>6%</td>
<td>2%</td>
<td>5%</td>
<td></td>
</tr>
<tr>
<td>Drug overdose deaths</td>
<td>8</td>
<td>6-12</td>
<td>10</td>
<td>16</td>
</tr>
<tr>
<td>Drug overdose deaths - modeled</td>
<td>8-11.9</td>
<td>8-11.9</td>
<td>19.3</td>
<td></td>
</tr>
<tr>
<td>Motor vehicle crash deaths</td>
<td>7</td>
<td>6-10</td>
<td>9</td>
<td>10</td>
</tr>
<tr>
<td>Insufficient sleep</td>
<td>32%</td>
<td>30-33%</td>
<td>27%</td>
<td>32%</td>
</tr>
<tr>
<td>Smoking during pregnancy</td>
<td>14%</td>
<td></td>
<td>13%</td>
<td></td>
</tr>
<tr>
<td>Drug arrests *</td>
<td>854</td>
<td></td>
<td>25,990</td>
<td></td>
</tr>
<tr>
<td>Motor vehicle crash occupancy rate *</td>
<td>61</td>
<td></td>
<td>51</td>
<td></td>
</tr>
<tr>
<td>On-road motor vehicle crash-related ER visits *</td>
<td>450</td>
<td>426-474</td>
<td>585</td>
<td></td>
</tr>
<tr>
<td>Off-road motor vehicle crash-related ER visits *</td>
<td>86</td>
<td>76-96</td>
<td>65</td>
<td></td>
</tr>
</tbody>
</table>

### Clinical Care

<table>
<thead>
<tr>
<th>Category</th>
<th>Eau Claire County</th>
<th>Error Margin</th>
<th>Top U.S. Performers</th>
<th>Wisconsin Rank (of 72)</th>
</tr>
</thead>
<tbody>
<tr>
<td>% Children in Poverty</td>
<td>14%</td>
<td></td>
<td>14%</td>
<td></td>
</tr>
<tr>
<td>% Children in Poverty (Black)</td>
<td>14%</td>
<td></td>
<td>14%</td>
<td></td>
</tr>
<tr>
<td>% Children in Poverty (Hispanic)</td>
<td>40%</td>
<td></td>
<td>40%</td>
<td></td>
</tr>
<tr>
<td>% Children in Poverty (White)</td>
<td>11%</td>
<td></td>
<td>11%</td>
<td></td>
</tr>
</tbody>
</table>

### Additional Social & Economic Factors (not included in overall ranking)

<table>
<thead>
<tr>
<th>Category</th>
<th>Eau Claire County</th>
<th>Error Margin</th>
<th>Top U.S. Performers</th>
<th>Wisconsin Rank (of 72)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Disconnected youth</td>
<td>6%</td>
<td></td>
<td>10%</td>
<td>11%</td>
</tr>
<tr>
<td>Median household income</td>
<td>$52,200</td>
<td>$47,000-57,500</td>
<td>$65,100</td>
<td>$56,800</td>
</tr>
</tbody>
</table>

### Household Income

- Household income (Black) $14,000
- Household income (Hispanic) $27,800
- Household income (White) $51,300

### Additional Social & Economic Factors (not included in overall ranking)

- Children eligible for free or reduced price lunch: 40%
- Residential segregation - black/white: 64
- Residential segregation - non-white/white: 19
- Homicides: 1
- Firearm fatalities: 1
- Injury hospitalizations: 802
- Fall fatalities 65+: 126

### Physical Environment

- Air pollution - particulate matter: 9.3
- Drinking water violations: No
- Severe housing problems: 15%
- Driving alone to work: 79%
<table>
<thead>
<tr>
<th></th>
<th>Eau Claire County</th>
<th>Error Margin</th>
<th>Top U.S. Performers</th>
<th>Wisconsin Rank (of 72)</th>
</tr>
</thead>
<tbody>
<tr>
<td>% Drive Alone</td>
<td>79%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>% Drive Alone (Hispanic)</td>
<td>66%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>% Drive Alone (White)</td>
<td>82%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Long commute - driving alone</td>
<td>14%</td>
<td>13-16%</td>
<td>15%</td>
<td>27%</td>
</tr>
<tr>
<td>Additional Physical Environment (not included in overall ranking)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Year structure built *</td>
<td>22%</td>
<td></td>
<td></td>
<td>26%</td>
</tr>
</tbody>
</table>

Areas to Explore Areas of Strength

* 10th/90th percentile, i.e., only 10% are better.
Note: Blank values reflect unreliable or missing data
* Data supplied on behalf of state
** Data should not be compared with prior years
### CHNA Process to Identify & Prioritize Needs
#### July 2018

<table>
<thead>
<tr>
<th>Community Need</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Comparison to State and National Performance</strong></td>
<td>How is Eau Claire County doing in comparison to Wisconsin and national performance?</td>
</tr>
</tbody>
</table>
| **Community Impact** | How is Eau Claire County currently and in the future going to be affected by the health priority in terms of:  
  - Number of people affected  
  - Costs associated in not doing something (health care, lost work, supportive living)  
  - Severity of the condition (chronic illness, disability, death)  
  - Impact on quality of life |
| **Ability to Impact** | Are there known strategies to make a difference?  
Are there adequate resources available in Eau Claire County to address the health priority?  
Are there adequate internal resources available to address the health priority? |
| **Community Readiness** | Is the community ready to address the health priority in terms of:  
  - Stakeholders awareness of concern  
  - Community organization receptiveness to addressing the health priority  
  - Citizens being somewhat open to hearing more about the health priority |
| **Gaps in Community** | Is there a gap(s) in community efforts to address the health priority? |
| **Voice of Local Customer** | Did focus groups identify this as an issue?  
Did survey data identify this as an issue?  
Did conversations with people who represent the community served identify this as an issue? |